We do good because we are champions of a brighter future. A future where a child raised in abuse and poverty can know hope. And love. And joy. And grow to live a life that inspires others in need of that same hope.

We do good. Because, together, good can be done.
An Ambitious, Achievable Aspiration

With a rich legacy touting 115 years of delivering the right solutions at the right time, Children’s Home Society of Florida is familiar with change. Our ability to change and adapt to the needs of the many communities we serve is a big part of our success – and it’s how we ensure we’ll always be there for the children and families who count on us every day.

The past year in particular has been characterized by significant change as we embrace a bold new direction. A direction with an ambitious – yet achievable – aspiration: to end the need for foster care as we know it.

We hope you’re intrigued – because this is a significant endeavor, and we can’t do it without you.

We’re taking 115 years of experience, tapping into our wealth of expertise and bringing cutting-edge solutions to empower children and families to recognize and build upon their strengths so they can achieve their full potential.

It represents a new approach. We’re attacking challenges before they turn into crises. We’re keeping more families together. And we’re preparing more children for success.

We’re addressing the root causes of the issues that bring children into foster care: Untreated mental health conditions. Violence in the home. Addiction. Overwhelmed and overworked parents who feel they have run out of options.

As we focus on providing the right solutions for children and families today, we’re also doubling down on our advocacy efforts to improve the future, successfully leading key initiatives that affect policy and funding decisions that benefit Florida’s children.

2017 was a transformative year for CHS, made possible entirely through your partnership. Because you chose to invest in the future of Florida’s children. Because you believe that, together, we will create a world where children realize their full potential.

Let’s keep it going in 2018.

In appreciation,

Michael J. Shaver  
Chief Executive Officer

Valerie Seidel  
Chair of the Board
November 17: Children’s Home Society of Florida (CHS) was established in Jacksonville under the leadership of Reverend Dr. David W. Comstock.

Within the first year of service, CHS cared for 34 children, relying solely on community donations.

1904

CHS helped form Florida’s first standing committee determined to reform child labor laws in Florida. The majority of the state’s working children were employed by oyster and shrimp canneries, rural farms and cigar factories.

1902

1910

CHS Superintendent Marcus “Daddy” Fagg was an active contributor to the writing, editing and passage of several child welfare laws including the Child Labor Law, the Compulsory Education Law and the Wife Desertion Law.

1951

Marcus C. Fagg retired after 41 years. Through all of his accomplishments, he maintained he felt most honored by his time spent with the children. “The title and honor I appreciate most of all is the one given to me by thousands of homeless orphans and needy children.” – “Daddy” Fagg. “This is my price [sic] possession of all the years.”

1962

Governor C. Farris Bryant declared Children’s Home Society of Florida Day for providing service, care and loving homes for many thousands of children.

1970s

CHS established counseling programs within schools and began offering family counseling throughout the state.

In 1950, a teen in our care was invited to Washington, D.C. to accept an award.
CHS grew to 3 locations: Jacksonville, Miami and Pensacola, collectively caring for 1,458 children. Even then, we were recognized as one of the nation’s leading children’s agencies.

During the first 40 years, CHS provided 48,710 children with aid and care, possible through $3.7 million in donations.

1925

CHS opened Central Florida offices to a community that was largely orange groves and cattle farms. Today, Central Florida is the bustling hub of our home office operations.

1930s

1925

1947

1982

2011

2017

CHS received our first national accreditation by the Council on Accreditation. CHS has continually earned this distinction ever since and, in 2017, celebrated 25 years of accreditation! See a full list of additional accolades and honors at www.chsfl.org/affiliations.

CHS, in partnership with UCF and Orange County Public Schools, brought the innovative Community Partnership School™ model to Florida, opening the flagship school at Evans High School in Orlando. Today, CHS is a core partner in nearly a dozen community partnership schools and received the 2017 Mutual of America Community Partnership Award.

Reshaped the future for 60,000+ children and family members through our proven services and solutions.

In 115 years, CHS has helped finalize more than 50,000 adoptions and empowered more than 1 million children and family members to cross bridges to success.

TODAY, MAJOR AND ISAIAH ARE REALIZING THEIR POTENTIAL WITH THE HELP OF CHS.
We refuse to accept the status quo – more must be done to empower children and families to realize their full potential.

No other organization has the size, scope or depth of innovative solutions that dramatically change lives and transform communities.

CHS is the difference between survival and success. We bring the right partners and the right solutions at the right time to reshape the future for kids.

In 2017, 60,000+ children and family members crossed bridges to success.
We believe in building strong, safe, healthy families.

And we’re committed to changing the statistics.

IN THE UNITED STATES, THE STATISTICS ARE ALARMING:

1 in 4 CHILDREN SUFFER ABUSE OR NEGLECT.

When family challenges interfere with children’s safety, CHS partners with parents to empower them to overcome obstacles that brought them into the foster care system. We believe in their potential, and we build upon their strengths so they can safely bring their children back home.

My children were removed from me. I am grateful to have Youte, our Dependency Case Manager, in my life, even though I made it difficult for her. She never gave up on my family or me. She was always there no matter what. My children and I were reunified on August 17, 2017. It was the happiest day of my life.

- Lisa, mother of 3

In 2017:

15K+ kids and family members found security, guidance and opportunity with CHS when the children could not safely stay in their homes.

Collaborating with foster parents, relatives and family members, CHS brings safety, hope and opportunities to kids in foster care.

“The fact that I can be there for these kids and be somewhat of a mentor for them … it’s so worth it.”

– Maria Oxford, Dependency Case Manager Supervisor

640 families opened their homes and hearts to children in foster care.

Committed to bringing children safely home more quickly, CHS is the only organization in the nation to develop an innovative solution that addresses the root causes of lengthy stays in foster care. CaseAIM™, a people-process-technology development created in partnership with leading tech giants, is expected to reduce stays in foster care by reducing case management turnover.

With provisionary results from the 2016 pilot, CaseAIM received a $774,000 legislative appropriation in 2017 to expand and evaluate this innovation.

“We see the potential in these kids … we’re going to see them prosper and be great contributors to society.”

– Hector and Laura Escobar, adoptive parents to Carmen, 11; Rosemary, 9; Isaiah, 7, and Jorge, 3

CHS believes in the potential of parents and families and works hard to keep families together. If significant safety concerns prevent children from ever returning home safely, then CHS finds adoptive families for children waiting for a place to call home forever.

Nearly 600 children found forever families.
We believe in building a strong foundation for children and families. This begins with providing comprehensive early childhood solutions so children can grow up in safe, healthy homes and enter kindergarten ready to learn.

**WITHOUT ACCESS TO EARLY CHILDHOOD PROGRAMS, CHILDREN ARE:**

- *25%* more likely to drop out of school
- *40%* more likely to become teenage parents
- *70%* more likely to be arrested for a violent crime

**DID YOU KNOW?**

Children enrolled in early childhood programs are half as likely to receive welfare as an adult.
In 2017, 18K+ children and parents built strong foundations through CHS’ solutions focused on early childhood development and education.

“With CHS, I’ve been able to form the building blocks to teach my son to learn the basics. It has made a huge impact in both of our lives by helping me grow as a new parent and teaching me the basic skills to help with my son’s development.”

- Amanda, mother of one (pictured right)

The impact CHS makes in the community is immeasurable. It is an honor to watch families grow and transform, and for parents to develop self-sufficiency and self-esteem and be champions for their children. These programs and solutions are key to impacting our world!

- Carla Jackson, Program Director

“CHS taught me so many things about child development and, I’m not going to lie, how to put my daughter’s hair into a ponytail. Staying in this program was the best thing I could have done for me and Isabel.”

- Nick, dad to Isabel

“CHS has been so amazing. I didn’t even know a program like this existed. I was in a different point in my life and now I’ve got a career, an awesome father for my son and I’m pregnant again as I’m graduating the program. It’s come full circle.”

- Tynitra, 21

#MYCHSWHY: So every child can reach the stars!

- Donors Ryan and Maegen Pierce (pictured left)
We believe in empowering children, adults and families to reach their full potential by helping them regain control of their lives through quality counseling and mental health services.

THE NUMBERS ARE STAGGERING:

IN FLORIDA, **650,000+ adults** and **180,000+ children** live with serious mental illness and nearly half the population will struggle with less severe forms during their lives.

Through counseling, CHS empowers children, teens and adults to work through and overcome roadblocks holding them back from realizing their full potential.

In 2017, **13K+** children and families benefited from counseling and other mental health services, taking steps toward a brighter future.

One student in particular has been struggling with personal traumas, an unstable family life, insecure resources and a family history of severe mental illness. This student expressed his anger through both fighting with other students and running away from school. He would run away from school typically three times per week and leave his classroom in an angry fit at least once a day. Through consistent access to counseling, a supportive school staff and his parents’ willingness to assist him, this student has now successfully made it three weeks without running away! It has been a pleasure to see him grow through coping skills and supportive relationships he has made.

– Tayler Papke, Counselor

Therapy has given me someone to trust and help me get through my past. My parents aren’t there for me, but I don’t feel like that when I am in here talking with you [my counselor].

– Ariel, 18
Bringing the right solution to kids: Telehealth.

Florida ranks 41st in access to mental health care for youth.

Children in Florida who receive Medicaid typically have to wait several months to receive an appointment with a psychiatrist – a critically important part of treatment for kids who are suffering.

**CHS is changing that.**

We now provide telecounseling and telepsychiatry to address barriers keeping children from receiving the care they need – and we are the only statewide nonprofit in Florida to offer this innovative solution. It’s a new way of counseling ... wherever our kids and families are, we can be.

Eliminating barriers to access – from transportation to time – telehealth also addresses a significant challenge for many families who struggle to find a counselor fluent in their native language.

**DID YOU KNOW?**

More than 25 million people in America have limited ability to speak English and struggle to find counseling.

We worked with a family who only spoke Chinese and couldn’t find a provider until we expanded into telecounseling. We connected them with one of our counselors hours away, who was able to provide virtual family counseling and help the kids work through their challenges.

– Christine Certain, NCC LMHC, Director of Clinical Operations & Innovations

#MYCHSWHY: So every child can have a way to make good choices and be a happy child!

- Volunteer & donor Mary McCutcheon (pictured right)
We believe in transforming communities with innovative solutions.

THE REALITY IS STARTLING:

23% of children live in poverty.

Students in poverty are 5x more likely to drop out of high school.

67% of the prison population are high school dropouts.

Communities are only as strong as the kids, adults and families who reside there.

By partnering with kids and parents to build strong families, stronger communities emerge as well. CHS offers innovative solutions including high-quality educational experiences, mentoring and leadership opportunities.

Community Partnership Schools address students’ holistic needs, recognizing their unique challenges – and opportunities. These schools aim to remove economic, social and health barriers that prevent children and families in underserved communities from realizing their full potential. Many schools offer onsite access to health and wellness services, onsite food pantries, counseling, enrichment activities for students and parents, afterschool activities, and parent resource centers.

10 CHS community partnership schools address the holistic needs of more than 9,000 students throughout Florida.

Graduation rates increased from 67% to 83% between 2015 and 2017 at Edward H. White Military Academy of Leadership, A Community Partnership School.

Overall crime rates in the area around Evans High School, A Community Partnership School decreased by 17% in the first six months of 2017.

Community Partnership Schools received $1 million in funding during the 2017 Florida Legislative Session for FY 2017-18.

"Our mission is to empower students and families — but in order to empower them, you need to have a relationship with them. And it’s such a blessing to be in a position to come into a child’s life and say ‘You are special. You can do it. You are worth it.’ That’s what I get to do every day."

– Curtesa Vanderpool, Community Partnership School Director at Evans High School, A Community Partnership School
With dedicated team members and volunteer mentors, we work to empower children and teens to positively build upon their strengths, while providing an additional layer of support for the entire family.

In 2017, 1,000+ kids and teens found support and hope through mentoring and support programs.

They give me hope. Some kids give up on themselves and give up on their dreams. But I’m able to keep pushing here.
- Brandan, 17, student at a CHS community partnership school

There are very few programs that allow you to directly impact a child on a one-on-one basis. The CHS mentoring programs are excellent opportunities to make a real difference in a child’s life. Being a mentor to a child is an honor.
- Kym B., mentor

“It’s important [to support CHS] because we’re contributing to the growth of children. That’s good for all of us. We can help them reach their potential.”
- Mary Cira, donor and mentor (pictured left)
STATEMENT OF FINANCIAL POSITION

<table>
<thead>
<tr>
<th></th>
<th>2017</th>
<th>2016</th>
</tr>
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<tbody>
<tr>
<td><strong>ASSETS</strong></td>
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<td></td>
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<tr>
<td>Cash and Cash Equivalents</td>
<td>3,463</td>
<td>4,335</td>
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<tr>
<td>Accounts Receivable (net)</td>
<td>14,338</td>
<td>13,562</td>
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<td>Investments</td>
<td>13,159</td>
<td>11,892</td>
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<tr>
<td>Beneficial Interest in CHS Foundation</td>
<td>23,594</td>
<td>22,168</td>
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<tr>
<td>Property and Equipment</td>
<td>32,255</td>
<td>34,880</td>
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<tr>
<td>Other</td>
<td>2,342</td>
<td>2,338</td>
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<tr>
<td>Total Assets</td>
<td>89,151</td>
<td>89,175</td>
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<tr>
<td><strong>LIABILITIES</strong></td>
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<tr>
<td>Current Liabilities</td>
<td>9,507</td>
<td>10,928</td>
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<tr>
<td>Long-Term Liabilities</td>
<td>19,798</td>
<td>20,723</td>
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<tr>
<td>Pension</td>
<td>7,632</td>
<td>11,184</td>
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<tr>
<td>Total Liabilities</td>
<td>36,937</td>
<td>42,835</td>
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<td><strong>NET ASSETS</strong></td>
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<tr>
<td>Unrestricted</td>
<td>28,620</td>
<td>24,172</td>
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<td>Temporarily Restricted</td>
<td>13,809</td>
<td>12,412</td>
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<tr>
<td>Permanently Restricted</td>
<td>9,785</td>
<td>9,756</td>
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<td>Total Net Assets</td>
<td>52,214</td>
<td>46,340</td>
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<tr>
<td>Total Liabilities and Net Assets</td>
<td>89,151</td>
<td>89,175</td>
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</table>

2017 Revenue

Service Contracts - 88%
- Public Support - 10%
- Adoptive and Other Service Fees - 0%
- Support from CHS Foundation - 1%
- Other - 1%

2017 Expense

Program - 84%
- General and Administrative - 13%
- Fundraising - 3%

STATEMENT OF ACTIVITIES

<table>
<thead>
<tr>
<th></th>
<th>2017</th>
<th>2016</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>REVENUE</strong></td>
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<td></td>
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<tr>
<td>Service Contracts</td>
<td>102,863</td>
<td>107,329</td>
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<tr>
<td>Public Support</td>
<td>11,479</td>
<td>11,858</td>
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<tr>
<td>Adoptive and Other Service Fees</td>
<td>484</td>
<td>695</td>
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<tr>
<td>Support from CHS Foundation</td>
<td>1,184</td>
<td>1,071</td>
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<tr>
<td>Other</td>
<td>1,596</td>
<td>1,726</td>
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<tr>
<td>Total Support &amp; Revenue</td>
<td>117,606</td>
<td>122,679</td>
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<tr>
<td><strong>EXPENSES</strong></td>
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<td></td>
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<tr>
<td>Program</td>
<td>99,844</td>
<td>105,447</td>
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<tr>
<td>General and Administrative</td>
<td>15,149</td>
<td>16,591</td>
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<tr>
<td>Fundraising</td>
<td>4,055</td>
<td>5,079</td>
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<tr>
<td>Total Expenses</td>
<td>119,048</td>
<td>127,117</td>
</tr>
<tr>
<td>Results from Operations</td>
<td>(1,442)</td>
<td>(4,438)</td>
</tr>
<tr>
<td><strong>OTHER</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Gain (Loss) on Sale of Property</td>
<td>773</td>
<td>(21)</td>
</tr>
<tr>
<td>Goodwill Impairment and Amortization</td>
<td>(402)</td>
<td>(111)</td>
</tr>
<tr>
<td>Investment Gains (Losses)</td>
<td>1,076</td>
<td>(462)</td>
</tr>
<tr>
<td>Unrealized Gain (Loss) on Interest Rate Swap*</td>
<td>1,169</td>
<td>(1,126)</td>
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<tr>
<td>Pension Adjustments</td>
<td>3,274</td>
<td>(2,314)</td>
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<tr>
<td>Change in Beneficial Interest in CHS Foundation</td>
<td>1,426</td>
<td>(586)</td>
</tr>
<tr>
<td>Change in Net Assets</td>
<td>5,874</td>
<td>(9,058)</td>
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* CHS terminated an interest rate swap agreement with Bank of America that fluctuated daily with LT rates, in FY 17.

Financial results taken from audited financial statements, which contain an unqualified opinion. (RSM US LLP)
Ways to Give

We do good. Because, together, good can be done.

We’ve been doing good for 115 years and we’re committed to another 115 years ... Join us.

Make a gift in honor of our 115th year of building bridges to success for children and families.

Be one of 115 monthly donors with a gift of $115, $75, $50 or $25 each month for the next year.
Or make a one-time gift of $115.

$115 can provide:
• One hour of therapy for a child without insurance
• 2.5 hours of 1:1 parenting training
• 3 community parenting classes
• Tutoring for up to 4 children struggling in school

Use the enclosed envelope or visit www.chsfl.org/115years to donate.

Support a local event or make a gift in honor or in memory of a loved one. Learn more at www.chsfl.org.

Leave a Legacy

Change the future for children with a planned gift to CHS. Your gift will have a real, significant and long-lasting impact.

BEQUEST
Include Children’s Home Society of Florida in your estate plan or will and continue building bridges to success for children and families beyond your lifetime.

CHARITABLE GIFT ANNUITY
Transfer cash or appreciated property to CHS in exchange for our promise to provide you with fixed income payments for the rest of your life. Payments are based on your age at the time of your gift.

STOCKS & BONDS
Transferring a gift of securities, including stocks or bonds, is an easy way to make a life-transforming gift. When you donate appreciated securities, you avoid paying capital gains tax that would otherwise be required if you sold these assets.

CREATE AN ENDOWMENT THROUGH THE CHS FOUNDATION
An endowment fund is a permanent, self-sustaining source of funding. Endowment assets are invested. Each year, a portion of the value of the fund is paid out to support the fund’s purpose, and any earnings in excess of this distribution are used to build the fund’s market value. In this way, an endowment fund can grow and provide support for its designated purpose in perpetuity.

WANT TO KNOW MORE ABOUT LEGACY GIFT OPPORTUNITIES?
We’re happy to discuss your plans with you, your tax adviser or your attorney. Call 321-397-3030 to begin your life-changing impact.
CHS Leadership

Michael J. Shaver
President and
Chief Executive Officer

Andry Sweet
Chief Administrative
Officer

Amy Thomas
Chief Program Officer

Don DuChateau
Chief Development Officer

Deborah Adkins
Chief Financial Officer

Heather Vogel
Chief Talent Officer

Timothy Glynn
Chief Innovation and
Investment Officer

Dean Armitage
Chief Information Officer

Frank Gonzalez
Chief Compliance Officer
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Heather Morgan
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We do good.
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Children’s Home Society of Florida’s 1,800 team members empower children and families throughout the state.

**OUR MISSION:** Building bridges to success for children.

**OUR VISION:** A world where children realize their full potential.

**OUR VALUES:**
- **Caring** — Showing kindness and compassion as we pursue our mission.
- **Integrity** — Being honest, ethical and reliable.
- **Respect** — Treating people with dignity, valuing their ideas and contributions.
- **Commitment** — Working passionately and diligently.
- **Leadership** — Setting a positive example in serving others.
- **Excellence** — Settling for nothing less than our collective best.